

Series I  
Correspondence,  
1932-1973

Box 6, Folder 26

September 16, 1957-  
October 14, 1957

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UNITED STATES NAVAL INSTITUTE

September 16, 1957

ANNAPOLIS, MD.

Commodore Richard W. Bates, USN (Ret.)  
Naval War College  
Newport, Rhode Island

Dear Rafe:

Just a short rush note to reach you at the earliest possible moment.

First, we are delighted that you can come down for that discussion at the Institute Office on Friday, September 27th, about the Naval Institute's program. We are equally happy and tremendously complimented that Admiral Ingersoll might be present too. I am writing him a special invitation at once, a copy of which is enclosed herewith.

I am not reserving any room for you at Carvel Hall or anywhere else, because you are going to be my house guest for the whole time you are here. Anne, who I am sure you will remember, joins me in this cordial invitation.

I would have asked you sooner except that I had to wait to hear from Swede Hazlett. It has been a long standing arrangement with the Hazletts that they will stay with us whenever they come to Annapolis. They have been our guests for several homecomings, but the state of Swede's health last year prevented his coming to Annapolis. I wrote him saying that I hoped he would be able to come this year, but I have just received word from him that he can't make it this year either.

As it is necessary for Swede to get as much rest as possible between events here, we have never invited any other house guest to be here at the same time. Swede looks forward so much to

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Commodore Bates

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September 16, 1957

seeing old classmates that he would be likely to disobey doctor's orders and tire himself out with late hours , if any other classmates were in the house.


Since you say you have made arrangements for the football tickets, you need not make any advance arrangements for the other events. You can simply drop in at the Alumni House, as out-of-town people are requested to do anyway in order to register and note acquaintances who have also registered for the weekend.

You will, of course, be perfectly free to come and go as you please. You will have your own room and bath, and we will give you a key to the door. We hope that you will have as many meals with us as you please--informal, of course--but you will undoubtedly want to go places which I am passing up these days because of my overworked eyes, and so forth.

You don't need to answer this letter; just grab a taxi and tell the driver to take you to 16 Revel Street, Annapolis. You might wish to telephone us when you arrive in Annapolis, just in case Anne and I should happen to be out of the house when you get in.

Looking forward to seeing you, I am

Sincerely yours,

  
Roy de S. Horn  
Commander, USN (Ret.)  
Managing Editor

*or come direct  
to the Freshwater  
offices in the  
Museum building  
in the Yard:*

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UNITED STATES NAVAL INSTITUTE

October 2, 1957

ANNAPOLIS, MD.

Commodore Richard W. Bates, USN (Ret.)  
Naval War College  
Newport, Rhode Island

Dear Rafe:

I am enclosing herewith a copy of the memorandum I prepared on our recent conference. Will you please look this over and see if I am in error in my recollection of the discussions?

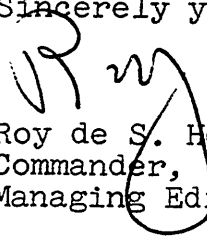
I want personally to thank you, and also on behalf of the whole Institute staff, for the time you gave us. I believe that the conference was one of the most important we have ever held here, and the discussions should be of tremendous value to the Naval Institute.

I am sending a copy of the memorandum also to Admiral Ingersoll with a covering letter, a copy of which I am enclosing herewith.

Also enclosed is the list of titles and authors of term papers for 1957 which you left with us to look over.

We will appreciate receiving your opinion, and that of Admiral Ingersoll, on the suggestion we made about the Institute having an opportunity to read unrestricted term papers from the Naval War College.

Sincerely yours,

  
Roy de S. Horn  
Commander, USN (Ret.)  
Managing Editor

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U. S. NAVAL INSTITUTE

October 1, 1957

MEMORANDUM FROM THE MANAGING EDITOR

SUBJECT: Conference at the Naval Institute on September 27, 1957  
between Commodore Richard W. Bates, USN (Ret.) of the  
Naval War College and the Editorial Staff of the Naval  
Institute.

The objects of the conference were to discuss the history programs of the Naval War College and the Naval Institute and their respective objectives and limitations, with the idea of ascertaining how each might be made to benefit the other. Also discussed was the position of the Naval War College as a source for important professional articles for the Naval Institute Proceedings.

1. It was recognized that the primary purpose of the history program at the Naval War College is to develop and publish studies of naval operations, especially of World War II and of the war in Korea, principally for use as instruction text at the Naval War College and for possible correspondence courses. It was recognized that a great deal of such material must, by its nature, be confidential and, hence, that the distribution of such material would necessarily be limited.
2. On the other hand, the purpose of the Naval Institute is to develop and publish histories dealing with naval and maritime affairs in order that such information may be made available to the widest possible audience--not only in the Navy itself, but in the outside civilian world, which should know more of the Navy than it does.

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In addition to carrying professional information, such books and articles must be written in a style adapted to easy reading and quick comprehension by Reserves and civilians, as well as by naval career officers.

While accuracy is, of course, one of the prime requisites of any worthwhile history, it was recognized that the facilities of the Naval Institute were inadequate for analyzing sources and checking accuracies. Furthermore, security restrictions would prevent publication of a considerable amount of such material. Hence, it was agreed that it was more important for the Naval Institute to publish histories and articles which might be incomplete or even less accurate than the Naval War College histories, but nevertheless could be published now and could present to the Navy and the general public the maximum amount of information, written in easy reading style, and as accurate as possible under the circumstances.

Commodore Bates was informed of the books of such types recently published by the Naval Institute:

Midway, The Battle that Doomed Japan--The Japanese Navy's Story, by Mitsuo Fuchida and Masatake Okumiya.

The Italian Navy in World War II, by Commander Marc' Antonio Bragadin, Italian Navy.

The Sea War in Korea, by Commander Malcolm W. Cagle, USN, and Commander Frank A. Manson, USN.

The United States Coast Guard in World War II, by Lieutenant Malcolm F. Willoughby, USCGR.

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Commodore Bates was further informed of the books already projected and presently being written under contract for the Naval Institute, or are being translated from foreign sources, such as:

The Memoirs of Admiral Erich Raeder, by Admiral Raeder.

Submarines Attacking, by Admiral Aldo Cocchia, Italian Navy.

(An account of the Italian submarines in World War II.)

The Divine Wind (the inside story of the Japanese Kamikaze

operations) by Rikihei Inoguchi and Tadashi Nakajima,

both members of the Kamikaze Corps from its very beginning.

Der Seekrieg (The German Navy's Story, 1939-1945) by Vice

Admiral Friedrich Ruge, German Navy, the Chief of Naval

Operations of the new German Navy.

The History of U. S. Mining and Minecraft in World War II,

by Lieutenant Commander Arnold S. Lott, USN.

Carrier Operations in World War II, by Commander Malcom W.

Cagle, USN.

Commodore Bates was also informed of the Naval Institute's contacts, or "scouts," such as Rear Admiral Siegfried H. Engel (Ret.), of the former German Navy. Admiral Engel keeps us constantly informed of what is published or is to be published in his country, and provides us with brief outlines of forthcoming books (or extended chapter outlines) which might have possibilities for Naval Institute publication.

3. Discussed also were types of books needed, and Commodore Bates pointed out that the Naval Institute could further expand its mission by developing and publishing readable

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texts for the Navy and general public on such subjects as "Command Decision;" "The Theory of Strategy;" "The Theory of Tactics." His suggestions will be placed before the Institute's Board of Control to see what progress can be made along these lines.

In the matter of obtaining important professional articles for the Naval Institute Proceedings, Commodore Bates presented a list of the titles and authors of recent term papers at the Naval War College. We have since checked this list against manuscripts submitted to the Naval Institute, and we find that none of these papers were ever developed into articles for the Naval Institute Proceedings, and that only one author of all those listed had submitted an article for the Naval Institute Proceedings. Yet, judging from the titles, these are the very sort of thought-provoking articles which are most urgently needed by the Naval Institute Proceedings for the professional information of its readers.

The Naval Institute editorial staff would like to suggest that, if possible, a copy of all Naval War College term papers, if the content is not restricted, be submitted for reading by the Institute's editorial staff. After such reading, the staff will write the individual authors of those papers which seem to offer the greatest possibility for articles for the Proceedings, and will suggest ways in which the paper might best be adjusted to particular requirements for Proceedings' articles.

The Institute's Board of Control has repeatedly stressed the importance of thought-provoking articles in the Proceedings, and the readers of the Proceedings have emphasized this in their answers to questionnaires. The Managing Editor is confirmed in his opinion that the faculty and students at the Naval War College should be a

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prime source for just this type of article, and that the term papers at the War College offer a potential reservoir from which could be obtained articles representing the best thinking and writing of the entire Naval Service.

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Sub  
Submitted  
Recordings

TERM PAPER II-B 1957

No Abhau, W.C., Capt. USN	"Strategy for Conflict Short of Global War." (U)
No Alexander, R.W., Capt. USN	"The Role of the Submarine in Future Naval Warfare." (U)
No Baldridge, E.F., Capt. USN	"Leadership in Future Naval Warfare." (U)
No Bates, L.W., Cdr. USN	"A Review of Seaplane Development and its Role in Future Naval Operations." (S)
No Bennett, G.L., Capt. SC, USN	"A Forward Looking Strategy for the U.S. During 1957 to 1967." (U)
No Berger, J.C., Col. USAF	"The U.S. Merchant Marine." (U)
No Berger, S.S., Col. USMC	"Consideration of a Peripheral Strategy and Limited War." (U)
No Booth, B.B., Capt. USN	"How Stands the Union?" (U)
No Boozer, S., Capt. USN	"A Concept to Mount Out Supplies in the Face of Nuclear Attack on the U.S." (U)
No Borries, F. Jr., Capt. USN	"Mining vs Bombing in Denial of a Sea Area." (U)
No Breen, R.E. Jr., Cdr. USN	"The Applicability of Nuclear Weapons to Small War Situations." (U)
No Byrne, D.B., Col. USA	"Military Role in National Policy." (U)
No Chambers, O.A., Col. USMC	"The Role of the Helicopter in the Marine Corps' Force in Readiness." (S)
No Clark, L.B., Col. USMC	"The Role of the Navy in the U.S. Armed Forces Today." (U)
No Coley, C.C., Capt. USN	"Soviet Naval Threat." (S)
No Cotten, J.H., Capt. USN	"Some Policy Considerations in Far East Planning." (U)
No Dawley, J.B., Capt. USN	"Strategy to Meet World Conditions Short of Global War in the Next 5-10 Year Period." (U)
No Dorn, W.C., Col. USAF	"A Modern Theory of Strategy." (U)

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TERM PAPER II-B 1957

no Doss, C.T., Capt. USN	"Effective Fleet Air Defense -- 1965." (S)
no Elsom, J.H., Cdr. USN	Special Research Paper - "A Stronger U.S. Alliance Strategy." (U)
no Eppes, M.H., Capt. USN	"The Airship and the Atomic Age." (S)
no Foster, T.M., Cdr. USN	"Naval Forces as an Instrument of National Policy." (U)
no Gerken, A.F., Capt. USN	Special Research Paper - "Regional Aspects and a Forward Strategy in Free Asia." (S)
no Gordon, C.V., Capt. USN	"The Navy's Role in Air Defense of The Continental United States." (S)
no Hahn, R.S., Col. USA	"Civilian Control of Military Affairs." (U)
no Harris, L.E., Cdr. USN	"A Concept for Security in the Far East." (U)
no Haselton, H.T., Capt. USN	"The United States and Its Merchant Marine." (U)
no Johnson, F.G., LCol. USA	"The Exploitation of Artificial Earth Satellites for Military Purposes." (U)
no Kercheval, R.M., Capt. USN	"Peace by Grand Strategy." (U)
no Kimmel, T.K., Capt. USN	"Strategic Concept for Employment of the Nuclear Submarine." (S)
no King, K.A., Col. USMC	"Service Concepts on the Employment of Aviation." (C)
no Lefever, R.C., Cdr. USN	"The Helicopter -- Has it a Future?" (C)
no Luby, E.M., Capt. USN	"Strategy for Limited War." (U)
no Mandelkorn, R.W., Capt. USN	"Measures to Oppose Communist China's Expansion." (U)
no Mason, J.D., Capt. USN	Special Research Paper - "The Soviet Naval Threat." (S)
no McGivern, C.F., Capt. USN	Special Research Paper - "Naval Strategy in the Atlantic." (S)

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TERM PAPER II-B 1957

<i>no</i> McLane, M.F., Mr.	"A Strategy for a Limited War." (U)
<i>no</i> McRae, R.B., Col. USA	"The Application of Nuclear Weapons to Small War Situations." (U)
<i>no</i> Molteni, P.G. Jr., Capt. USN	Special Research Paper - Naval Power and Arms Limitations." (U)
<i>no</i> Myers, J.N., Capt. USN	"War and Policy: A Modern Concept of Military Responsibility." (U)
<i>no</i> Nutting, R.C., Col. USMC	"Logistic Support in Amphibious Operations." (C)
<i>no</i> Oelheim, B.C., Capt. USN	"The Use of Naval Forces as an Instrument of National Policy." (U)
<i>no</i> O'Sullivan, J.L., Mr. State Dept.	"The Defense of SE Asia." (U)
<i>no</i> Peters, M.A., Cdr. USN	"The Seaplane in the Atomic Age." (S)
<i>no</i> Peterson, D.K., Cdr. USN	"The Role of Naval Aviation in Modern Warfare." (C)
<i>no</i> Pope, F.J., Col. USAF	"Charges and Gambols of the Red Dragon." (U)
<i>no</i> Privette, W.G., Capt. USN	"Educational Requirements for Line Officers." (U)
<i>1953-1 sub. ref-</i> Porter, W.B., Capt. USN	"Integration of Anti-Submarine Early <i>no</i> Warning Networks into the Continental Defenses of the U.S." (S)
<i>no</i> Rickert, R.W., Col. USMC	"Amphibious Operations in the Atomic Age." (C)
<i>no</i> Robinson, T., Cdr. USN	"The Concept and Employment of a Flying Aircraft Carrier." (C)
<i>no</i> Sellars, R.F., Capt. USN	"Guided Missiles and National Strategy." (S)
<i>no</i> Spencer, E.C., Capt. USN	Special Research Paper - "A Strategic Concept for the Militant Defense of Scandinavia." (S)
<i>no</i> Stevens, W.M., Capt. USN	"A U.S. Strategy Short of Global War During the Next Decade." (U)

TERM PAPER II-B 1957

<i>no</i> Sullivan, W.A., Capt. USN	"Waterborne Aircraft for Deterrence." (S)
<i>no</i> Taylor, L.T., Capt. USN	"The Application of Naval Power in Confined Waters and the Narrow Seas." (U)
<i>no</i> Thomas, R.C., Col. USA	"Strategy of Cold War." (U)
<i>no</i> Vejtasa, S.W., Capt. USN	"Fleet Air Defense." (S)
<i>no</i> Wedell, E.V., Cdr. USN	Special Research Paper - "A Strategic Concept for the Militant Defense of the Middle East." (C)
<i>no</i> Weiler, H.J. Jr., Cdr. USN	"Air Support of Future Amphibious Assaults." (S)
<i>no</i> Williams, G.D., Capt. USN	"The Role of Congress in the Formulation of Military Policy." (U)

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October 2, 1957

Vice Admiral S. H. Ingersoll, USN  
President  
Naval War College  
Newport, Rhode Island

Dear Admiral Ingersoll:

It was, of course, a matter of great regret to the Institute staff, and especially to me personally, that you were unable to come down to the Naval Institute as planned. However, Rafe Bates was a splendid representative for the War College, and I believe our discussions should bring some real results.

I am enclosing herewith a memorandum of the various matters discussed, and would particularly like to call your attention to the last paragraphs dealing with the Naval War College and the term papers as potential reservoirs of important professional articles for the Proceedings.

I will be particularly glad to hear from you as to what you think of our whole program and of the possibilities of obtaining articles from the best thinkers and writers at the War College, both among the faculty and the students.

With best personal regards, I am

Sincerely yours,

Roy de S. Horn  
Commander, USN (Ret.)  
Managing Editor

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History is only part of problem.

Also important to publish ideas most which are related to study of history.

While it is desirable that books and articles should be in readable style it is not necessary that all articles be designed for "quick comprehension" by Recruits and Civilians. The assumption that all articles be of this type is a fundamental fallacy.

Certainly Mahan, Clausewitz, Lenin, Whitehead, Russell and other men of great practical influence did not write in style adapted to easy reading!

If The Institute wants

thought provoking papers  
Why do they return  
without comment the  
outlines of papers which  
have been considered  
thought provoking and  
worthwhile by every  
other person who has  
ever read them including  
Cedric Carney, Robbins  
Felt, and many members  
of the Staff of War College  
including Prof. Jones, Fahn,  
Osgood, and Turner?

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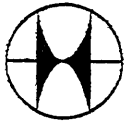
In spite of my deep  
resentment at the Fortitatis  
dogmatic approach and  
limited perspective I believe  
that some useful result  
may eventually come from  
a visit to Newport.

However they will contribute

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very little as long as  
they refuse to see the  
importance of publishing  
some searching papers  
which are not easy  
reading. Ruffy  
H.E.



# HAMILTON WATCH COMPANY

LANCASTER, PENNA., U. S. A.

Admiral A. D. Struble  
4017 Oliver Street  
Chevy Chase 15, Maryland

October 14, 1957

Rear Admiral R. W. Bates,  
Naval War College,  
Newport, Rhode Island.

Dear Rafe:

After your telephone call the other evening, which I appreciated very much, I searched my office and found your letter of 30 September.

I told Hazel about your letter and call the next day and she was much pleased. She still seems to feel very good and to be bright and alert - however, she is still quite yellow. I do believe that the rest and diet are doing her good as I think she looks more rested. Yesterday morning the Doctor told me that the X-rays had been thoroughly examined and showed no signs of trouble so that that possibility seems to have been eliminated.

I received a letter from Ted Breed who said that he had been laid up since the 26th of September and was feeling a little sorry for himself. Ted enclosed a clipping from the newspaper for me that I thought I should send to you, so I enclose it herewith.

Appreciating your letter and call, with best regards,

Sincerely,

enc.

*Wip*

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